FY2021 in USD	TOTAAL	NAFTA	Brazil	Europe	ACIS	Mining	Inter company	Share Brazil in total		JV Calvert 100%	JV AMNS India 100%
Sales	76.571	12.530	12.856	43.334	9.854	4.045	-6.048	16,8%			
Operating Income	16.976	2.800	3.798	5.672	2.705	2.371	-370	22,4%			
Operating Income in % of sales	*22,2%*	*22,3%*	*29,5%*	*13,1%*	*27,5%*	*58,6%*	*6,1%*				
Net income	14.956										
Net income in % of sales	*19,5%*										
Basic earnings per common share	13,53										
Operating income / tonne	270										
EBITDA	19.404	3.125	4.149	6.706	3.155	2.599	-330	21,4%		1.091	1996
EBITDA in % of sales	*25,3%*	*24,9%*	*32,3%*	*15,5%*	*32,0%*	*64,3%*	*5,5%*				
EBITDA / tonne	308										
Crude steel production (Mt)	69,100	8,487	12,413	36,795	11,366		0	18,0%			
Steel shipments (Mt)	62,900	9,586	11,695	33,182	10,360		-1,923	18,6%			
Total group iron ore production (Mt)	50,900										
Iron ore production (AMMC and Liberia)	26,200					26,200					
Iron ore shipment (AMMC and Liberia)	26,000					26,000					
Average steel selling price		1.128	1.030	986	780						
Number of shares outstanding (issued shares less treasury shares in millions)	911										